

| CARNEGIE

POWERED BY UNDERSCORE

Dive Deeper

Utilizing Slate to Inform Strategic Decisions about Lead Source ROI



Presenter

Jaime Oleksik

+ AVP, Enrollment & Marketing Strategy

+ 12+ Years Recruitment Marketing

Experience

+ Philadelphia, PA



Presenter

Jim Rogers

- + **SVP, Enrollment Strategy**
- + **Former Dean of Admission + Slate power user**
- + **25+ years experience in enrollment management and higher education marketing**
- + **New York City & Tampa, FL**



+ today's agenda

1. Purpose of Tracking Sources
2. Organizing Lead Sources in Slate
3. CollegeXpress Case Study + ROI Reporting
4. Questions + Answers

Purpose of Tracking Sources

Why track sources?

- Understand how students found your college or university
- Determine the return on investment for your lead generation partners
- Support decisions to increase or decrease your marketing spend for each lead source
- Understand the student profile for each source
- Be informed at renewal time
- Achieve your enrollment goals and shape your class

Organizing Lead Sources in Slate

Where to start?

- Compile a list of all vendors or sources that generate prospects or inquiries
 - Include all paid sources you plan to evaluate for ROI
 - Gather annual expenses of each paid source
 - Events attended, form submissions, application materials submitted are not necessary for this exercise
- Determine how leads are uploaded into Slate
 - Best practice is to use the Slate standard or custom source format
 - Avoid ad hoc uploads if possible
 - Timely uploads are important to track true first source

Where to start?

- Review your Slate instance to assure each lead source is set up as a first source origin source
 - Best practice is to link to the source formats and not source folders
 - Folders or interactions may be needed for files loaded without a standard or custom source format (for example, historical data loads)
 - May require reconfiguring origin source summary/category, source folders, etc. to properly track sources
 - May need to retro-refresh historical data to assign proper first source
- Organize your lead source list to show all ways the data can be tagged in Slate
 - Source Formats
 - Source Folders
 - Interactions
 - Form Submissions (tied directly to a paid source)

slate



Origin Sources

Summary	Origin Group	Source Type
Insert		
Carnegie ACU Inquiry	First Source	Interaction
Carnegie ACU Inquiry	First Source	Source Folder
Carnegie ACU Inquiry	First Source	Source
Carnegie PCU Inquiry	First Source	Interaction
Carnegie PCU Inquiry	First Source	Source
Carnegie PCU Inquiry	First Source	Source Folder
Carnegie Premier Placement ...	First Source	Source

Origin Sources

- Tracks a student’s initial entry point into Slate
- Consolidate origin sources by summary
- Categories are also useful to group similar sources together
- Utilize source formats primarily for lead sources
- Interactions, source folders, or form submissions if needed

Source Formats

Source formats import data in a standardized way for scheduled or recurring imports, and any format can be made editable. There are many types of data file formats, and oftentimes a vendor will provide you with several format options. Visit the [Source Format Library](#) to select the most appropriate format.

New Source Format

Name	Format
Carnegie ACU Inquiries	Excel
Carnegie ACU Inquiries SFTP	CSV
Carnegie PCU Inquiries	Excel
Carnegie PCU Inquiries SFTP	CSV
Carnegie Premier Placement Inquiry SFTP	CSV
Carnegie Premier Placement	CSV

Prospect Imports

[ACT Search](#)
[CBSS](#)
[Christian Connector](#)
[CIS](#)
[Clearinghouse](#)
[College Board Search](#)

Inquiry Uploads

[BeginGroup](#)
[Big Future Days](#)
[CAP](#)
[Cappex](#)
[CareerCon](#)
[Carnegie ACU](#)
[Carnegie PCU](#)

Source Formats & Folders

- Standard or custom source formats should be used to upload lead sources
- Creates a new folder upon initial upload or you may customize folders
- Assure all data uploads are occurring as frequently as possible to track true first source
- Consider daily or weekly automated uploads with SFTP in Slate

slate



Activity & Interaction Codes

Activity	Code
Insert	
Historical Interaction > Carnegie ACU Inquiry	hist_inq_acu
Historical Interaction > Carnegie PCU Inquiry	hist_inq_pcu

Interactions & Forms

- Only needed if lead source is not uploaded with a source format or stored in a source folder
- May be required for historical interactions
- Lead sources generated through form submissions on external sites

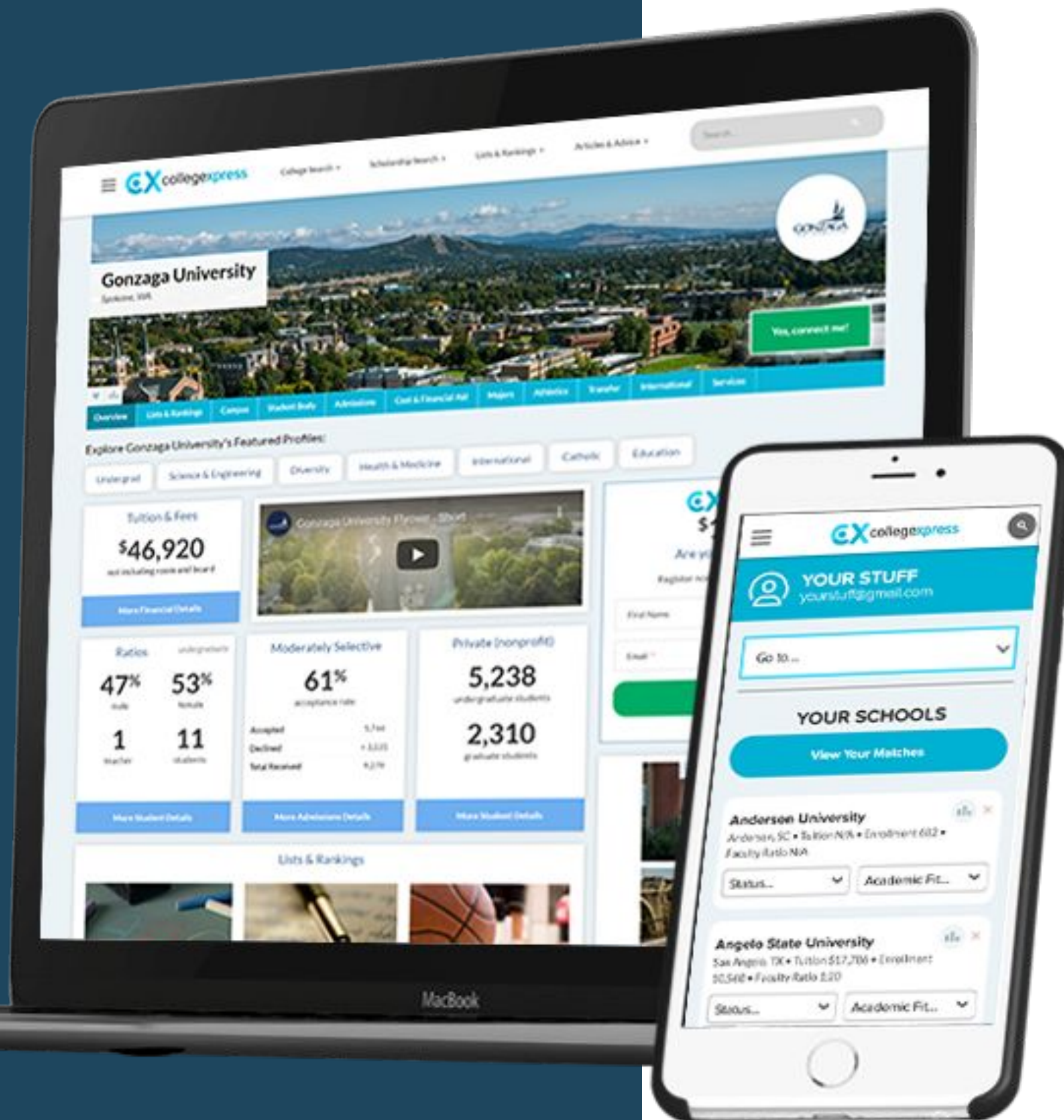
Case Study: CollegeXpress

The hub of human connection

CollegeXpress is a go-to resource for college and scholarship information for high school students, parents, and counselors.

By connecting students with colleges and universities across the country, CollegeXpress has become one of the most powerful lead generation engines in the Higher Education space.

- + Network of 2 million+ active prospective students and parents
- + Early pipeline development (sophomore/junior)
- + Year-round lead generation
- + Regional presence and new geographical visibility
- + Daily lead integration into Slate



40 strategic segmentation offerings

National

Nationwide outreach to the highest academic achievers with a target GPA and test scores in the A+ range.

Regional

Academically strong students with target GPA and test scores in the A to A- range.

Regional/Local

Regional outreach to above-average students with target GPA and test scores in the B+ to B- range.

Health & Medicine

Science & Engineering

Business

Education

Visual Arts

Performing Arts

Multicultural

International

Transfer

Graduate

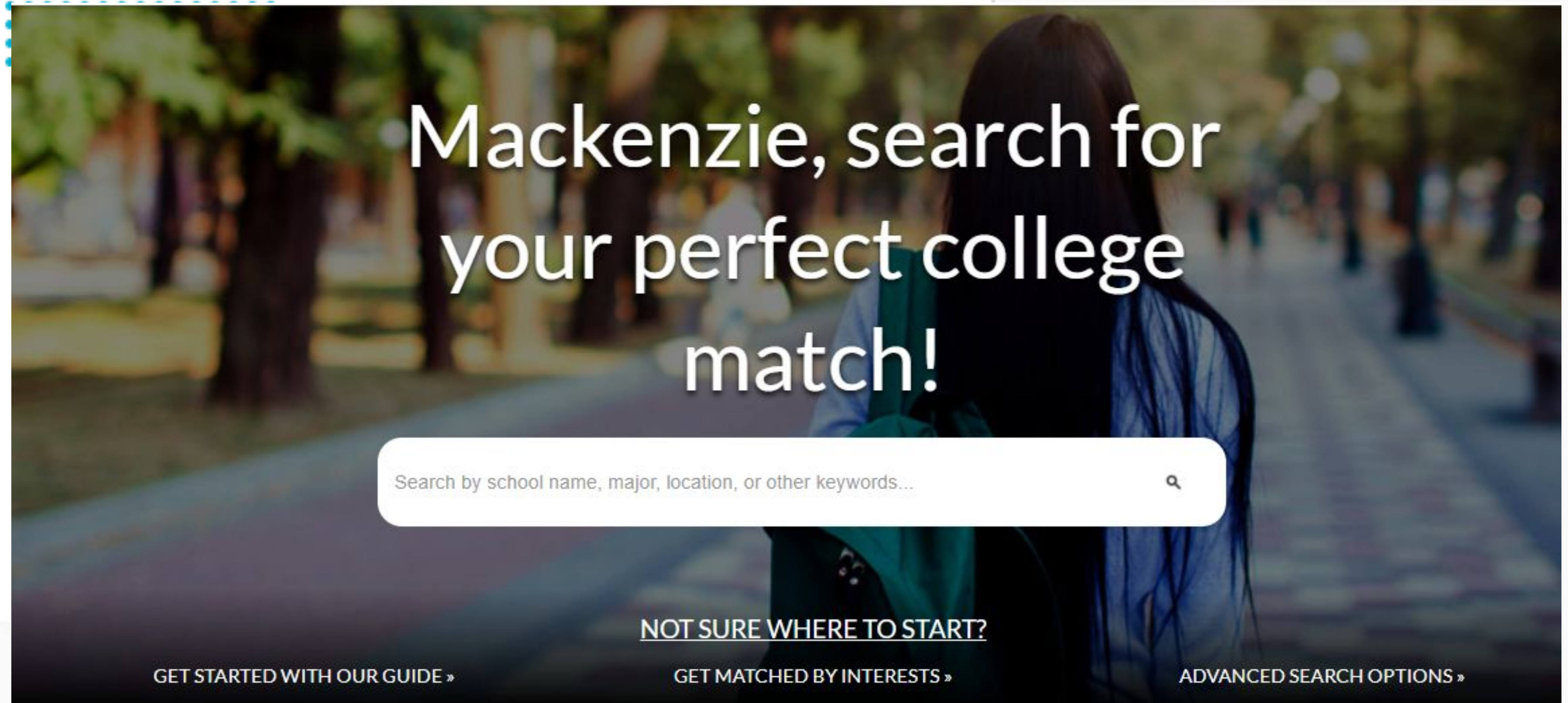
Catholic

Christian

College Connection:

How students connect to schools with CX:

1. College Search tool
2. School profiles
3. Lists and Rankings tool
4. Targeted emails



Yes, connect me!

What does clicking the “Yes, connect me!” button mean to a student?





Belmont University
Nashville, TN

Yes, connect me!

These schools are looking at you, gibbby

Based on your academic profile, these schools and services are interested in learning more about you. Select the ones that interest you and we'll let them know that you'd like to connect!

CHRISTIAN CONNECTOR

College Advisor

NCSA

Private Colleges & Universities that match your academic profile and location

- Appalachian State University
- Asbury University
- Birmingham-Southern College
- Bridgewater College
- Catawba College
- Coe College
- Colorado State University
- Emerson College
- Gardner-Webb University
- High Point University
- Lee University

- Lynn University
- Marist College
- Marist College - Florence Campus - Italy
- Marymount Manhattan College
- Marymount University
- Meredith College
- Methodist University
- Miami University
- Moody Bible Institute
- Neumann University
- Ohio University

- Presbyterian College
- Randolph College
- Randolph-Macon College
- Rutgers, The State University of New Jersey
- Rutgers, The State University of New Jersey - Honors College
- SUNY Maritime College
- Salem College
- Samford University
- Stevenson University
- The University of Maine

- Trevecca Nazarene University
- University of North Carolina - Wilmington
- University of North Georgia
- University of Pittsburgh
- University of Southern Indiana
- University of Wisconsin - Green Bay

Public Colleges & Universities that are interested in you

- Eastern Kentucky University
- Florida Atlantic University
- Mississippi University of Science and Arts
- Oakland University
- Purdue University Northwest

- Rutgers University - Newark College of Arts and Sciences
- Stony Brook University
- University of Delaware
- University of Massachusetts Dartmouth

- University of North Carolina - Wilmington
- University of North Georgia
- University of Pittsburgh
- University of Southern Indiana
- University of Wisconsin - Green Bay

- Wayne State University
- Western Kentucky University
- Western Michigan University

REQUEST INFORMATION

Belmont University

Nashville, TN

Yes, connect me!

Overview

Lists & Rankings

Campus

Student Body

Admissions

Cost & Financial Aid

Majors

Athletics

Transfer

International

Services

Explore Belmont University's Featured Profiles:

Undergrad

Science & Engineering

Diversity

Health & Medicine

Christian Life

Transfer

Performing Arts

Visual Arts

Business

Education

Tuition & Fees

\$37,030

not including room and board

More Financial Details

Take a Tour of Belmont University

CAMPUS TOUR

BELMONT UNIVERSITY

collegeexpress

\$500

Refer-a-Friend Contest

New chance to win every month.

Start Now!

Ratios

undergraduate

35% male


65% female

14

1

Moderately Selective

Private



Calvin University
Grand Rapids, MI

Yes, connect me!

Tuition

\$37,806

Scholarships

26

Enrollment

3,570

Faculty Ratio

1:13

✕

✓

To Do


Schools

Scholarships

Bookmarks

Profile


COLLEGE MATCHES



Samford University
Birmingham, AL

Suggested School

Yes, connect me!



Colorado State University
Fort Collins, CO

Suggested School

Yes, connect me!



Catawba College
Salisbury, NC

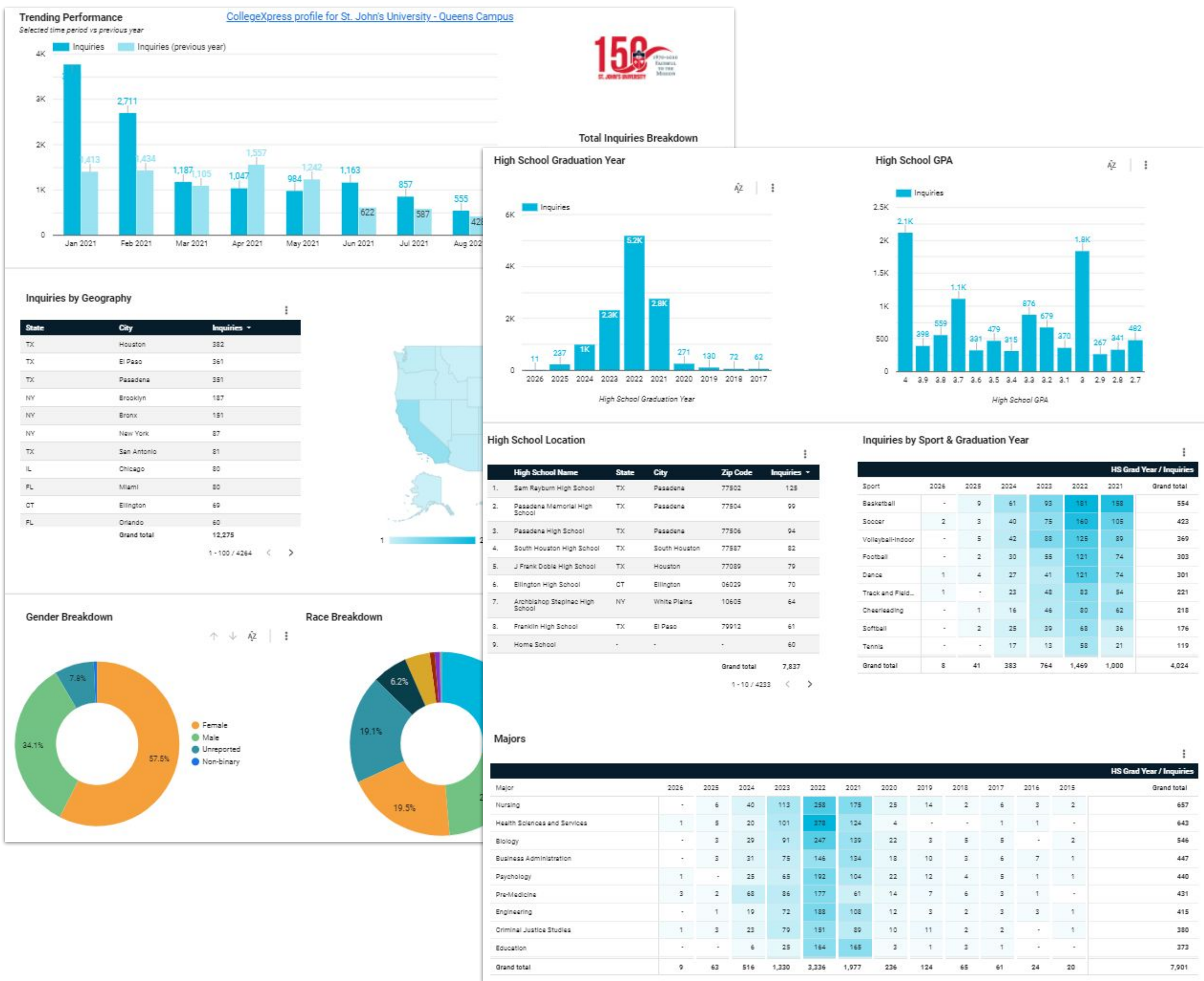
Has Your Major: Performing Arts

Yes, connect me!

Data Beyond Name and Email

CARNEGIE

- + HS Grad Year
- + First Name
- + Last Name
- + Email
- + Birthday
- + Country
- + Street Address
- + Phone
- + Gender
- + Race
- + Parent Email
- + High School Name
- + High School GPA
- + SAT Reading and Writing
- + SAT Math
- + SAT Complete
- + ACT Composite
- + Preferred Major
- + Alternate Major
- + Sport



CollegeXpress Results for Fall 2020

12,650+

COLLEGEEXPRESS LEADS

850+

COLLEGEEXPRESS
FIRST-SOURCE STARTED APPS

500+

COLLEGEEXPRESS
FIRST-SOURCE ADMITS

140+

COLLEGEEXPRESS
FIRST-SOURCE DEPOSITS

“We’re always looking for ways to use our admission resources wisely and invest in sources that produce results. For Florida Atlantic, CollegeXpress delivers high yield for minimal investment. Through CollegeXpress, we’re continuously getting in front of qualified students who are actively engaged in the college search process and interested in FAU.”

MAURA FLASCHNER

Executive Director of Undergraduate Admission, Florida Atlantic University

ROI Reports - Lead Source Analysis

- Admission Funnel
 - Create columns with school-specific filters
 - Include applications through enrolled
- Application & Yield Rates
 - Calculate applications submitted from total leads
 - Calculate percentage of enrolled
 - Be sure to format as %

Columns

TotalApplicantsAdmitsEnrolledApp RateYield

Edit Column

Name

App Rate

Type

Formula

Column Group

Column Width

12%

e.g., 150px, 25%

Column Alignment

Left

Formula

@app / nullif(@tot, 0)

Example: @admits / nullif(@applicants, 0)
If the denominator might equal 0, include the nullif function to prevent a divide-by-zero error.

Number Format

#.##%

Edit Column

Name

Yield

Type

Formula

Column Group

Column Width

12%

e.g., 150px, 25%

Column Alignment

Left

Formula

@net / nullif(@ad, 0)

Example: @admits / nullif(@applicants, 0)
If the denominator might equal 0, include the nullif function to prevent a divide-by-zero error.

Number Format

#.##%

ROI Reports - Lead Source Analysis

- Create separate parts for lead sources
 - First Source
 - Secondary Source
 - Total Leads
 - Sole Source
- Top level filters identify the source formats, folders, interactions, or forms that track sources
- Row filters specify in or not in origin sources for first and secondary sources
- Sole source is filtered by including the targeted source and excluding all others

ROI/Origin Analysis

Status	Active
Type	Data/Charts
Base	Prospects (including opt-outs)
Filters	Tag NOT IN Test Record Anticipated Entry Term IN Fall 2022 (Source Format Source Format IN Carnegie ACU Inquiries (Excel), Carnegie ACU Inquiries SFPT (CSV), Carnegie PCU Inquiries (Excel), Carnegie... OR Interaction Code IN Historical Interaction - Carnegie ACU Inquiry, Historical Interaction - Carnegie PCU Inquiry)

Edit Part

Row Type

Group By

Null Values

☒ Show null/missing values

Series Total

☐ Show series total

Number Format

#,#

Group By

Exports

Export

First Source

Anticipated Entry Term

Active Region

Filters

Matching Rows

69,894

Filters

Filter

NOT

(

OR

)

Origin First Source First Source

IN Inquiry Upload - Interaction - Carnegie ACU Inquiry, Inquiry Upload - Interaction - Carnegie...

Lead Source Analysis

CollegeXpress						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	4,299	305	236	36	7.1%	15.3%
Secondary Source	3,438	1,139	1,004	220	33.1%	21.9%
Total	7,737	1,444	1,240	256	18.7%	20.6%
Sole Source	2,002	132	85	10	6.6%	11.8%
Lead Source #2						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	4,268	52	26	4	1.2%	15.4%
Secondary Source	12,991	2,481	2,230	335	19.1%	15%
Total	17,259	2,533	2,256	339	14.7%	15%
Sole Source	4,534	233	163	16	5.1%	9.8%
Lead Source #3						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	1,471	48	34	3	3.3%	8.8%
Secondary Source	1,081	257	227	35	23.8%	15.4%
Total	2,552	305	261	38	12%	14.6%
Sole Source	1,254	40	26	4	3.2%	15.4%

Lead Source Analysis

CollegeXpress						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	4,299	305	236	36	7.1%	15.3%
/ First_Source Origin First Source Summary						
Secondary Source	3,438	1,139	1,004	220	33.1%	21.9%
ACT Search	70	27	20	3	38.6%	15%
Application Creation	141	141	123	26	100%	21.1%
Big Future Days	2	2	2		100%	%
Campus Explorer	1	1	1		100%	%
Cappex Inquiry	2	2	2	1	100%	50%
Cappex Inquiry TRANSFER	9	2	2	1	22.2%	50%
Christian Connector	14	1	1		7.1%	%
College Advantage Application	40	35	34	12	87.5%	35.3%
College Board Search	2,740	700	625	125	25.5%	20%
College Fair	40	26	23	4	65%	17.4%
Common App Suspects	47	29	25	4	61.7%	16%
High School Visit	9	8	8	3	88.9%	37.5%
Hobsons Connections	15	12	12	2	80%	16.7%
Hobsons Inquiry	13	12	10	4	92.3%	40%

Lead Source Analysis

College Board						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	669,283	14,942	12,479	1,752	2.2%	14%
Secondary Source	17,678	3,047	2,678	505	17.2%	18.9%
Total	687,306	17,989	15,157	2,257	2.6%	14.9%
Sole Source	592,726	8,934	6,995	962	1.5%	13.8%
Encoura (ACT/NRCCUA)						
Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
First Source	43,851	1,057	807	130	2.4%	16.1%
Secondary Source	61,160	3,402	3,048	390	5.6%	12.8%
Total	105,011	4,459	3,855	520	4.2%	13.5%
Sole Source	1,917	75	43	12	3.9%	27.9%

Lead Source Analysis

- CollegeXpress
 - Performs well and data supports investment
 - Nurture leads more to increase enrollees given high app and yield rates
- Lead Source #2
 - Performs well and data supports investment
 - Lower yield is a challenge
- Lead Source #3
 - Consider re-allocating budget to other lead sources or other recruitment efforts

+ CollegeXpress

- Most first source leads and second most sole source leads
- Strong yield across all source types
- Higher yield than College Board and Encoura

+ Lead Source #2

- Largest total inquiries, sole source, and total enrolled
- 5% lower app and yield rates compared to CollegeXpress
- Similar yield to College Board and Encoura

+ Lead Source #3

- Lowest first and sole source leads
- Lowest enrolled total students and first source yield
- Comparable overall yield as Lead Source #2
- Similar yield to College Board and Encoura

ROI Reports - Revenue Analysis

- Top level filters identify the source formats, folders, interactions, or forms that track sources
- Create column for leads (prospects or inquiries), enrolled students, and expenses and revenue
- Row filters designate origin and sole source

ROI/Origin Analysis

Status	Active
Type	Data/Charts
Base	Prospects (including opt-outs)
Filters	<div>Tag NOT IN Test Record</div> <div>(</div> <div>Source Format Source Format IN Carnegie ACU Inquiries (Excel), Carnegie ACU Inquiries SFPT (CSV), Carnegie PCU Inquiries (Excel), Carnegie...</div> <div>OR</div> <div>Interaction Code IN Historical Interaction - Carnegie ACU Inquiry, Historical Interaction - Carnegie PCU Inquiry</div> <div>)</div> <div>Anticipated Entry Term IN Fall 2022</div>

Inquiries	Enrolled	Annual Expense	Expense Per Inquiry	Expense Per Enrolled	Average NTR
Net Revenue					

ROI Reports - Revenue Analysis

- Hard code and format annual expenses and net tuition revenue in the column filters
- Utilize formulas to produce costs per student and revenue projections

Edit Column

Name

Annual Expense

Type

Formula

Column Group

Column Width

12%

e.g., 150px, 25%

Column Alignment

Left

Formula

50000

Example: @admits / nullif(@applicants, 0)
If the denominator might equal 0, include the nullif function to prevent a divide-by-zero error.

Number Format

\$#, #

Edit Column

Name

Expense Per Enrolled

Type

Formula

Column Group

Column Width

12%

e.g., 150px, 25%

Column Alignment

Left

Formula

50000 / nullif(@net, 0)

Example: @admits / nullif(@applicants, 0)
If the denominator might equal 0, include the nullif function to prevent a divide-by-zero error.

Number Format

\$#, #

Revenue Analysis

CollegeXpress							
Metric	Inquiries	Enrolled	Annual Expense	Expense Per Inquiry	Expense Per Enrolled	Average NTR	Net Revenue
Total	7,751	260	\$50,000	\$6	\$192	\$20,000	\$5,150,000
First Source	4,301	36	\$50,000	\$12	\$1,389	\$20,000	\$670,000
Sole Source	2,012	11	\$50,000	\$25	\$4,545	\$20,000	\$170,000
Lead Source #2							
Metric	Inquiries	Enrolled	Annual Expense	Expense Per Inquiry	Expense Per Enrolled	Average NTR	Net Revenue
Total	17,259	339	\$70,000	\$4	\$206	\$20,000	\$6,710,000
First Source	4,268	4	\$70,000	\$16	\$17,500	\$20,000	\$10,000
Sole Source	4,534	16	\$70,000	\$15	\$4,375	\$20,000	\$250,000
Lead Source #3							
Metric	Inquiries	Enrolled	Annual Expense	Expense Per Inquiry	Expense Per Enrolled	Average NTR	Net Revenue
First Source	1,471	3	\$35,000	\$24	\$11,667	\$20,000	\$25,000
Secondary Source	1,081	35	\$35,000	\$32	\$1,000	\$20,000	\$665,000
Total	2,552	38	\$35,000	\$14	\$921	\$20,000	\$725,000
Sole Source	1,254	4	\$35,000	\$28	\$8,750	\$20,000	\$45,000

Revenue Analysis

College Board							
Metric	Prospects	Enrolled	Annual Expense	Expense Per Prospect	Expense Per Enrolled	Average NTR	Net Revenue
Total	687,306	2,257	\$343,653	\$.50	\$152	\$20,000	\$44,796,340
First Source	669,283	1,752	\$334,642	\$.50	\$191	\$20,000	\$34,705,360
Sole Source	592,726	962	\$296,363	\$.50	\$308	\$20,000	\$18,943,640
Encoura (ACT/NRCCUA)							
Metric	Total	Enrolled	Annual Expense	Expense Per Inquiry	Expense Per Enrolled	Average NTR	Net Revenue
Total	104,988	519	\$45,145	\$.43	\$87	\$20,000	\$10,334,860
First Source	43,843	130	\$18,852	\$.43	\$145	\$20,000	\$2,581,148
Sole Source	1,914	12	\$823	\$.43	\$69	\$20,000	\$239,177

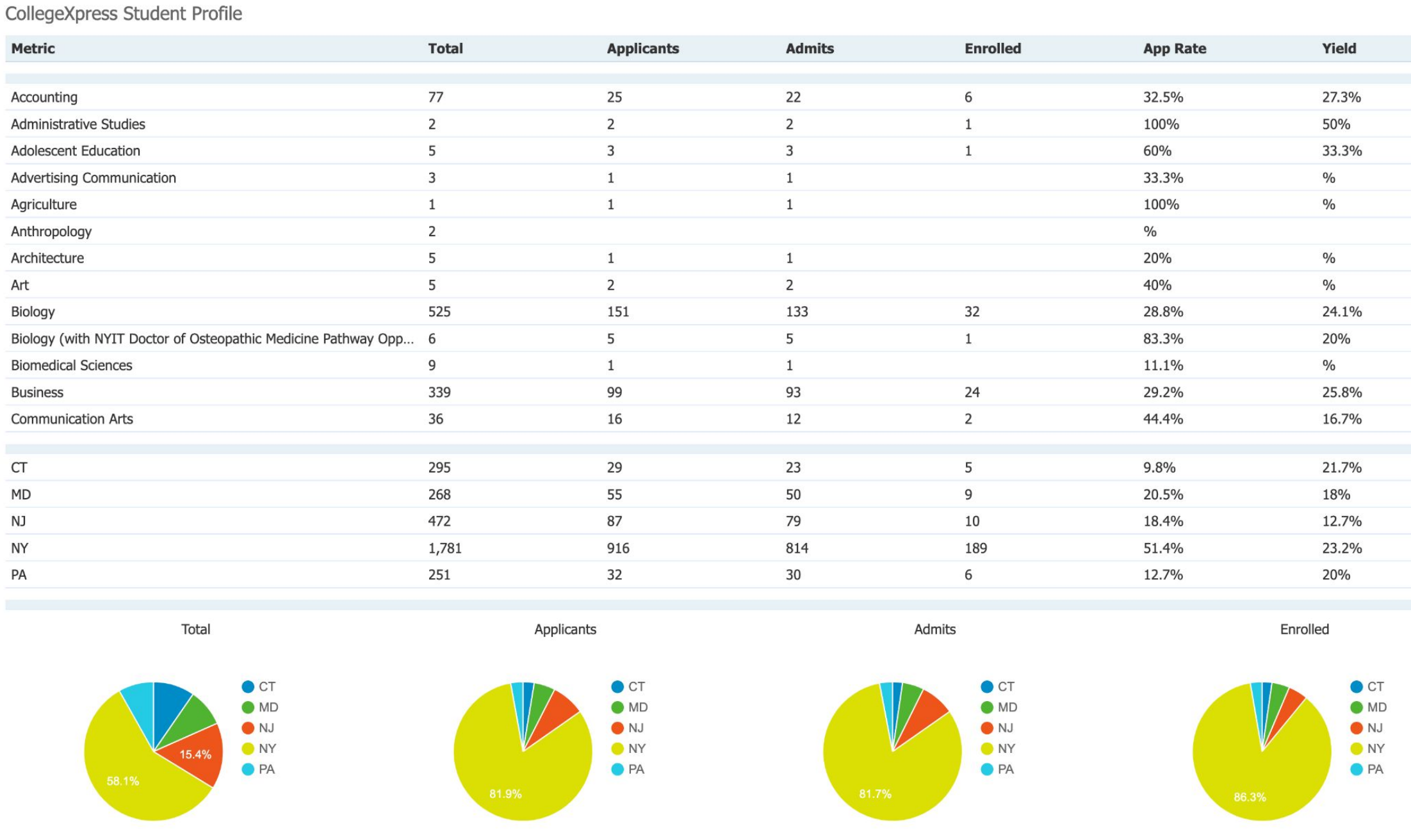
Lead Source Overlap

- Create a new part of the ROI report
- Utilize row filters to include the primary lead source and additional filters to include lead sources for overlap comparison
- Analyze overlap among as many sources as you like

Metric	Total	Applicants	Admits	Enrolled	App Rate	Yield
CollegeXpress						
Total	7,737	1,444	1,240	256	18.7%	20.6%
Overlap	1,200	685	623	149	57.1%	23.9%
%	16%	47%	50%	58%		
Overlap Sources						
Lead Source #2	1,094	637	578	140	58.2%	24.2%
Lead Source #3	162	93	88	20	57.4%	22.7%

Lead Source Profile

- Academic Majors
- Geography
- Sex
- Ethnicity
- Test scores
- Any data point in Slate!



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Final Thoughts & Tips

- Dedicate time to do a thorough audit of all origin sources, source formats, source folders, interactions, and other tracking of lead source origination
- Clean up all data issues and do a retro-refresh to assign origin sources
- Gather all lead source annual costs and your institution's current net tuition revenue per student
- Get organized and have reference document before building reports
- Remember that there are many ways to analyze the source data and a single data point should not drive the final decision to discontinue or reinvest in a lead source
- Secondary sources allow for additional touchpoints and marketing from the lead source
- Overlap of leads among vendors is a fact of life and several may be needed to saturate your target markets
- Report building can be time-consuming and requires a certain level of expertise, but provides a wealth of data to make strategic decisions
- Finally, Carnegie has the largest team of Slate experts in the field and can be contracted to help you develop an ROI analysis and strategy

Questions + Answers

Thank You!

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CarnegieHigherEd.com